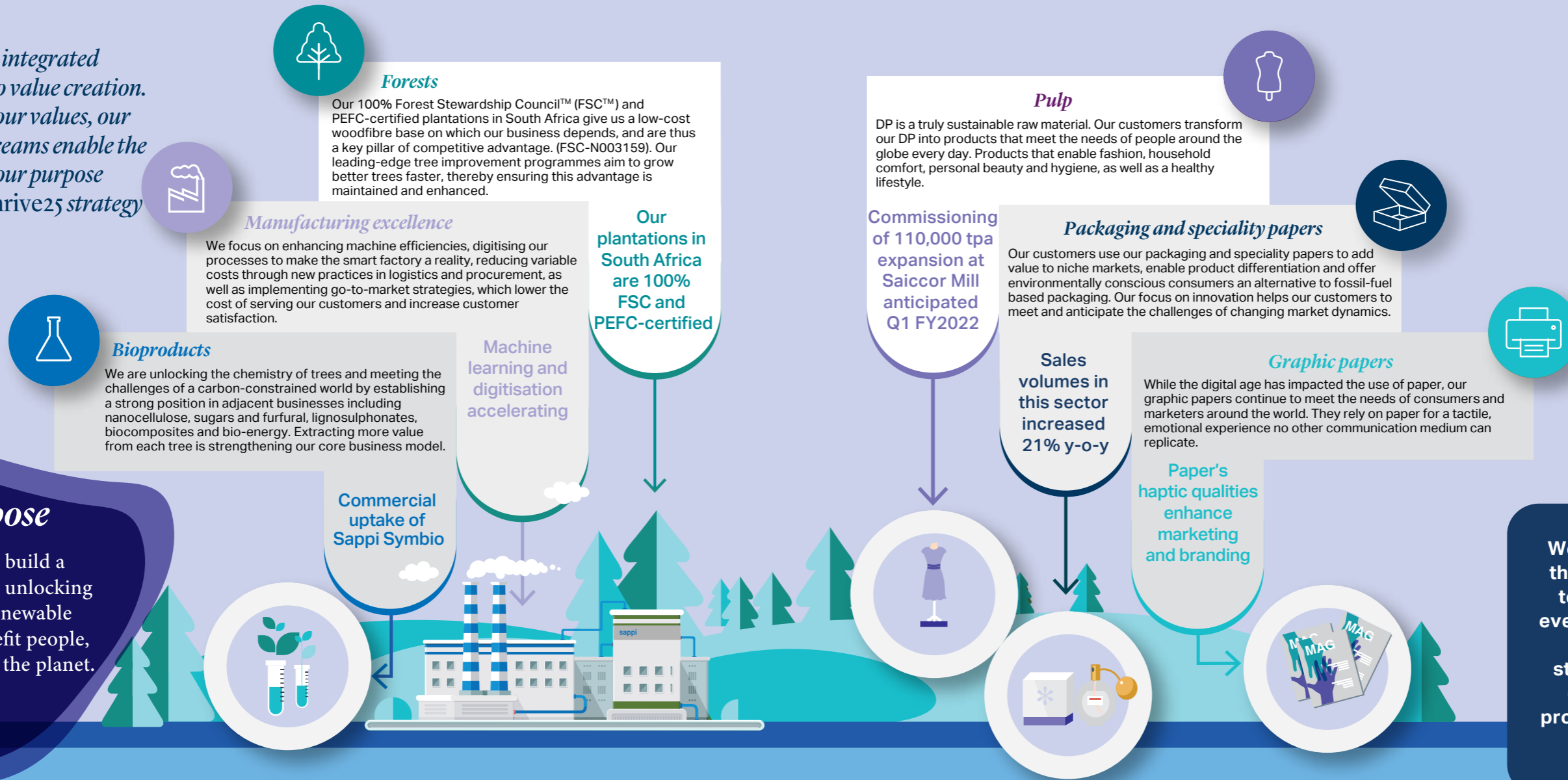


How we create value

We take an integrated approach to value creation. Guided by our values, our six value streams enable the delivery of our purpose and our Thrive25 strategy



Our purpose

Sappi exists to build a thriving world by unlocking the power of renewable resources to benefit people, communities and the planet.

We are embracing new thinking and emerging technologies so that every solution we create through our value streams supports our goal of making our products and processes more sustainable.

1. Our values

How we do business

As OneSappi, we do business safely, with integrity and courage, making smart decisions that we execute with speed.

2. Our key relationships

How we remain relevant

Ongoing engagement with our stakeholders, conducted in a spirit of trust and mutual respect, based on an understanding of their operating context, enables more tangible business value creation.

See page 42

3. Our inputs

What we need – the resources and relationships on which we rely

Our integrated approach to sustainable development acknowledges that we depend on striking a balance between Prosperity, People and the Planet in order to thrive. We rely on certain inputs to create value.

See page 18

4. Our value streams

What we do – our business activities

The value streams set out above reflect our belief that it is our responsibility to make the most out of every tree harvested.

See above and page 19

5. Our outputs

What we produce – our products, services and waste products

Our diverse product range is aligned with our focus on using our expertise to help create a sustainable future while meeting the needs of a growing, evolving society.

See page 19

6. Our outcomes

What we create, preserve or erode – the broader impacts of our business activities

While we acknowledge that our business activities have positive and negative outcomes, we strive to maximise the positive consequences of our value streams in terms of Prosperity, People and Planet.

See page 19

7. Our global sustainability goals

What we are striving for – our long-term, broader outcomes

Monitoring and reporting transparently on our ambitious Prosperity, People and Planet targets aligns with our Thrive25 vision of being a trusted partner to all our stakeholders.

See our 2021 Sappi Group Sustainability Report