

Steve Binnie
Chief Executive Officer, Sappi Limited
07 May 2026



Q2 FY26 financial results



Forward-looking statements and Regulation G disclosure



Forward-looking statements

Certain statements in this release that are neither reported financial results nor other historical information are forward-looking statements, including but not limited to statements that are predictions of or indicate future earnings, savings, synergies, events, trends, plans or objectives. The words “believe”, “anticipate”, “expect”, “intend”, “estimate”, “plan”, “assume”, “positioned”, “will”, “may”, “should”, “risk” and other similar expressions, which are predictions of or indicate future events and future trends and which do not relate to historical matters, identify forward-looking statements. In addition, this document includes forward-looking statements relating to our potential exposure to various types of market risks, such as interest rate risk, foreign exchange rate risk and commodity price risk. You should not rely on forward-looking statements because they involve known and unknown risks, uncertainties and other factors which are, in some cases, beyond our control and may cause our actual results, performance or achievements to differ materially from anticipated future results, performance or achievements expressed or implied by such forward-looking statements (and from past results, performance or achievements). Certain factors that may cause such differences include but are not limited to:

- the highly cyclical nature of the pulp and paper industry (and the factors that contribute to such cyclicity, such as levels of demand, production capacity, production, input costs including raw material, energy and employee costs, and pricing);
- the impact on our business of adverse changes in global economic conditions;
- unanticipated production disruptions (including as a result of planned or unexpected power outages);
- changes in environmental, tax and other laws and regulations;
- adverse changes in the markets for our products;
- the emergence of new technologies and changes in consumer trends, including increased preferences for digital media;
- consequences of our leverage, including as a result of adverse changes in credit markets that affect our ability to raise capital when needed;
- adverse changes in the political situation and economy in the countries in which we operate or the effect of governmental efforts to address present or future economic or social problems;
- the impact of restructurings, investments, acquisitions, dispositions and other strategic initiatives (including related financing), any delays, unexpected costs or other problems experienced in connection with dispositions or with integrating acquisitions or implementing restructurings or other strategic initiatives, and achieving expected savings and synergies;
- currency fluctuations.

We undertake no obligation to publicly update or revise any of these forward-looking statements, whether to reflect new information, future events, circumstances, or otherwise.

Regulation G disclosure

Certain non-GAAP financial information is contained in this presentation that management believes may be useful in comparing the company’s operating results from period to period.

Reconciliations of certain of the non-GAAP measures to the corresponding GAAP measures can be found in the quarterly results booklet for the relevant period.

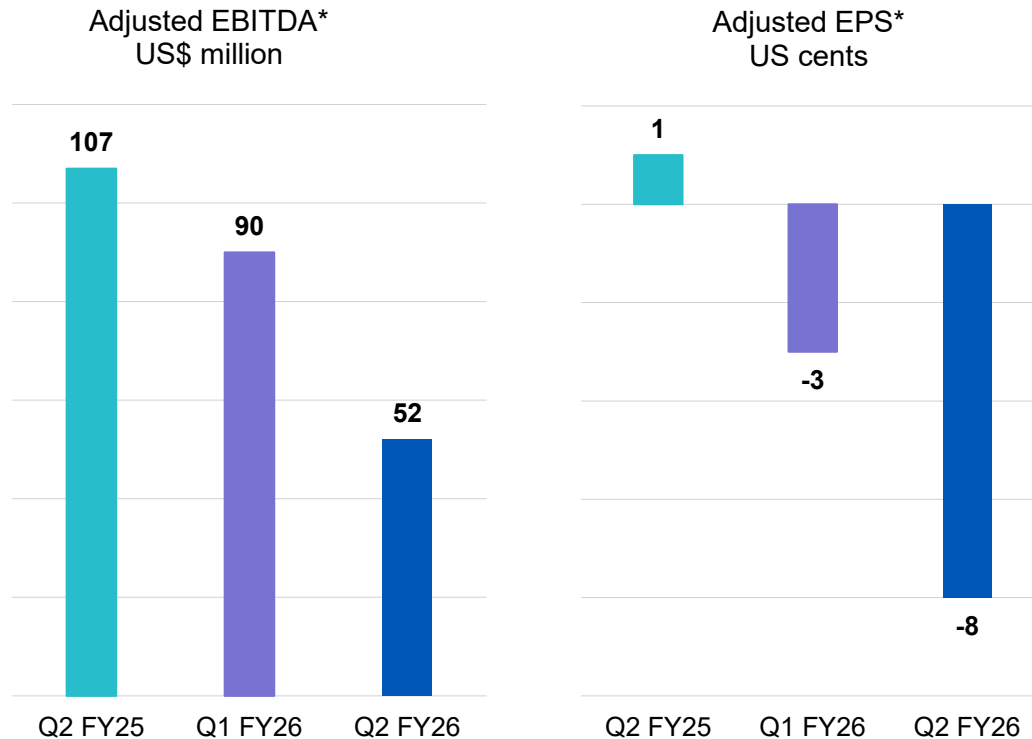
These booklets are available on our website: <https://www.sappi.com/quarterly-reports>

Q2 FY26 in context

A quarter characterised by persistent macroeconomic headwinds



Quarter



* Refer to the supplementary information in this presentation for a reconciliation of EBITDA to reported operating profit and page 29 in our Q2 FY26 financial results booklet (available on www.sappi.com) for a definition of Adjusted EBITDA and Adjusted EPS.

Profitability

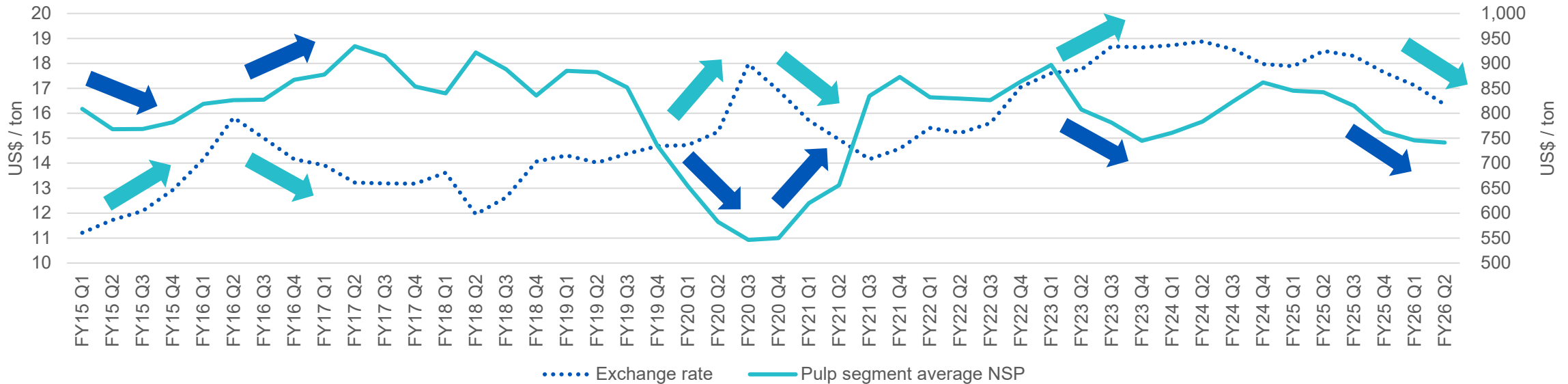
- Adverse impacts weighing on earnings:
 - Selling prices declined across all regions
 - DWP prices significantly lower than last year
 - Exchange rate movements; Stronger ZAR/US\$
 - Materially lower paperboard pricing and slower than anticipated ramp-up of paperboard sales volumes
 - Scheduled maintenance shutdown at Saiccor Mill; earnings impact US\$10 million
- Forestry fair value price adjustment:
 - Negative revaluation of US\$101 million
 - The ZAR-denominated timber pricing declined materially due to the strengthening of the ZAR/US\$
- Impairments US\$276 million
 - Due to ongoing market weakness, impairments were taken on our European graphic papers assets and North American high yield pulp asset

Q2 FY26 in context

Main drivers of earnings: DWP market prices and ZAR/US\$



ZAR/US\$ exchange rate vs Average Pulp segment net selling price



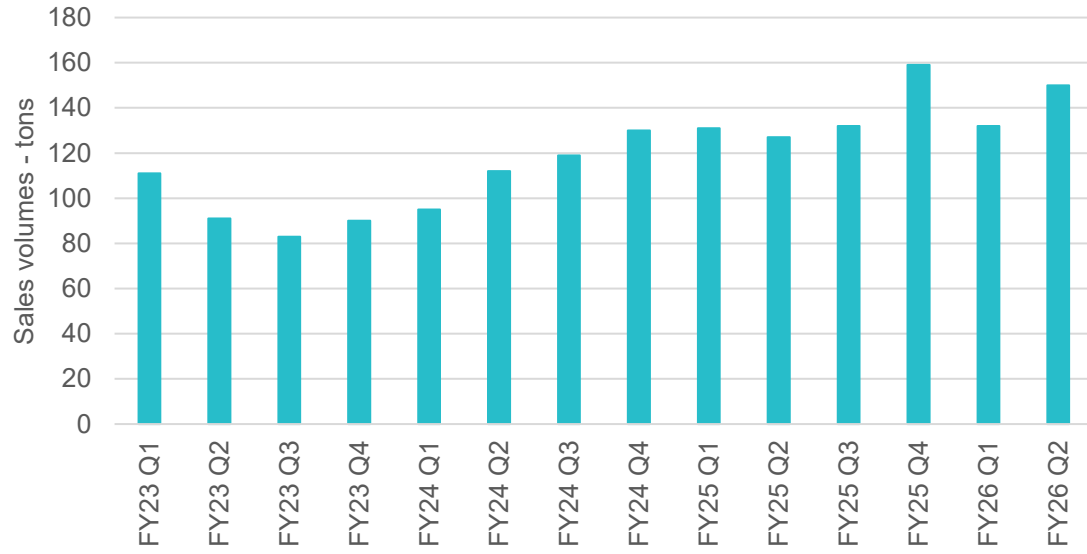
- Average US\$ DWP hardwood market price -14% y-o-y
- ZAR strengthened 12% against the US\$ y-o-y
- 1% change in DWP prices has an impact of ~US\$11 million on group revenue per annum
- 10 cents change in ZAR/US\$ exchange rate has an impact of ~US\$4 million on group earnings per annum
- In South Africa, the combined impact of lower US Dollar pricing and unfavourable exchange rate movements reduced ZAR-denominated DWP selling prices by approximately 23% y-o-y, weighing materially on pulp segment margins

Q2 FY26 in context

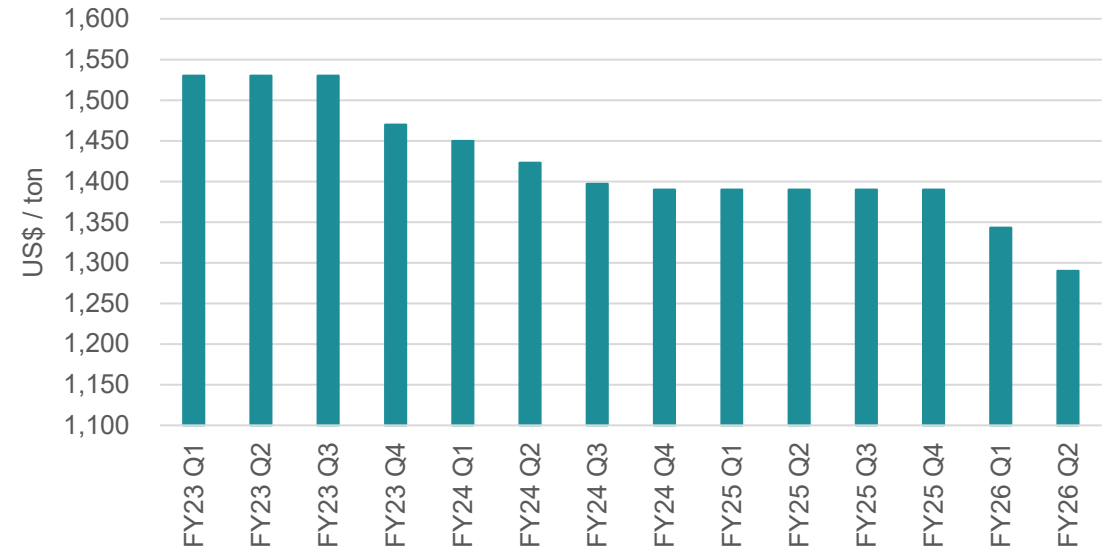
Main drivers of earnings: Somerset Mill PM2 ramp-up



Sappi North America Packaging and speciality papers



SBS market price

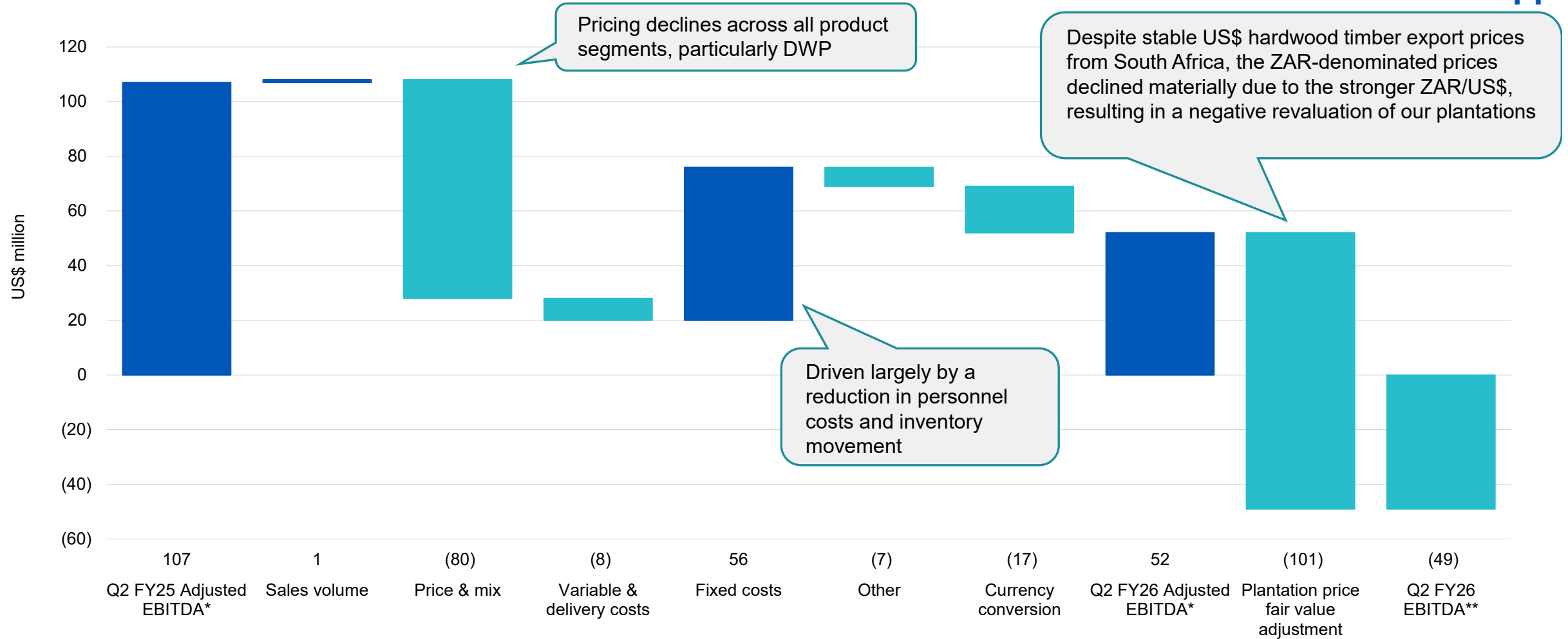


Source: AF&PA and RISI.

- Highly competitive markets in North America resulted in significant y-o-y decline market prices for paperboard
- Commercial ramp-up of Somerset Mill PM2 is progressing at a slower pace than initially anticipated; However, sales traction improved steadily during the quarter and market feedback on product quality was positive
- North American paperboard volumes +27% y-o-y

Adjusted EBITDA* reconciliation

Q2 FY25 to Q2 FY26



1. The following variances were calculated, excluding Sappi Forestry – Sales volume, price & mix, variable & delivery costs and fixed costs.

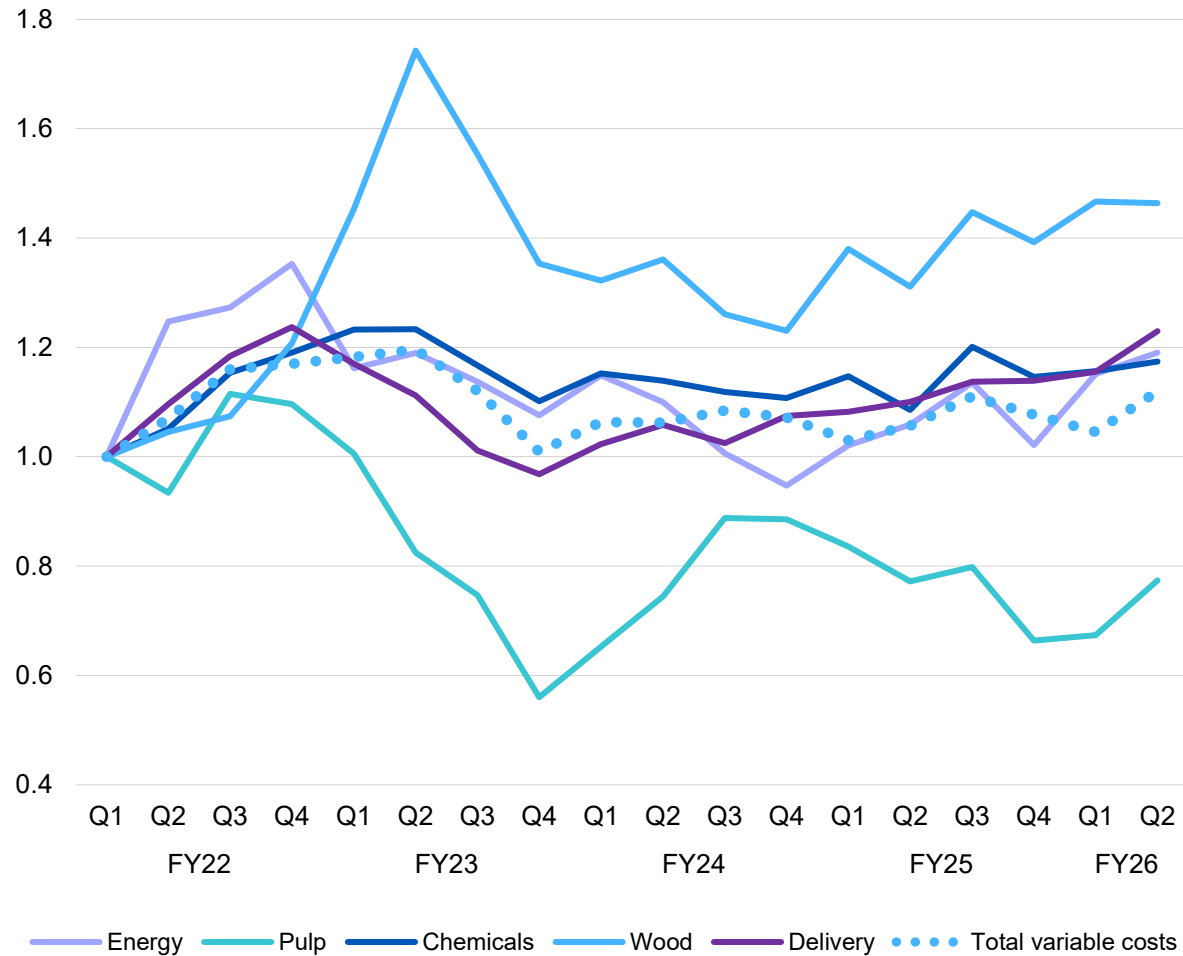
2. Currency conversion reflects translation effect on consolidation.

* Adjusted EBITDA = EBITDA excluding special items and plantation fair value price adjustment.

** = Excluding special items.

Cost inflation developments

Major variable input cost/ton impact since Q1 FY22



Quarter-on-quarter*

- Increasing energy, pulp, chemicals and delivery costs
- Stable wood costs
- The translation of EUR- and ZAR-denominated costs into US\$ has an adverse impact on reported group costs

Cost outlook

- Ongoing Middle East conflict-related disruptions to global supply chains increases the risk of supply constraints and is likely to result in cost inflation across certain input cost categories
- Relative to Q2 FY2026 we anticipate**:
 - Sulphur +28%
 - Caustic soda +15%
 - Latex +15%
 - Delivery costs +18%

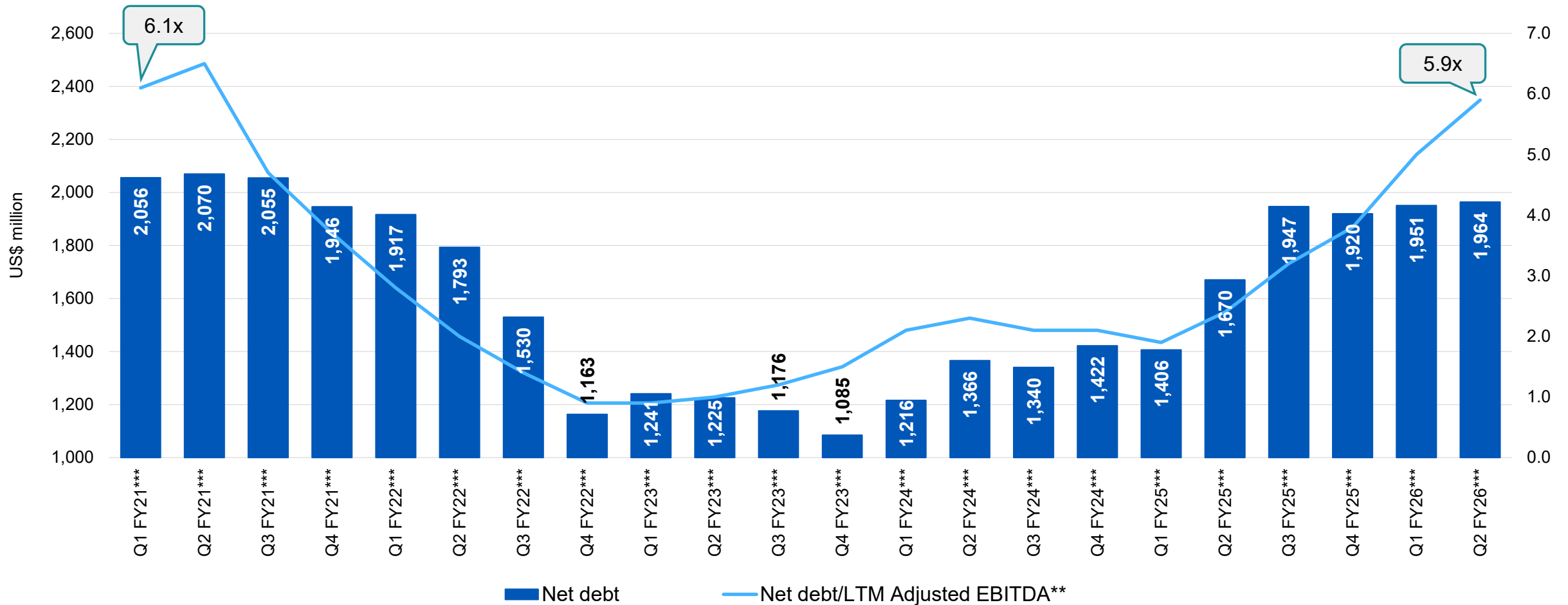
Indexed to Q1 FY22.

* Q2 FY26 versus Q1 FY26.

** In absolute terms.

Net debt/Adjusted EBITDA* development

We proactively negotiated a suspension of the leverage covenant testing until March 2027



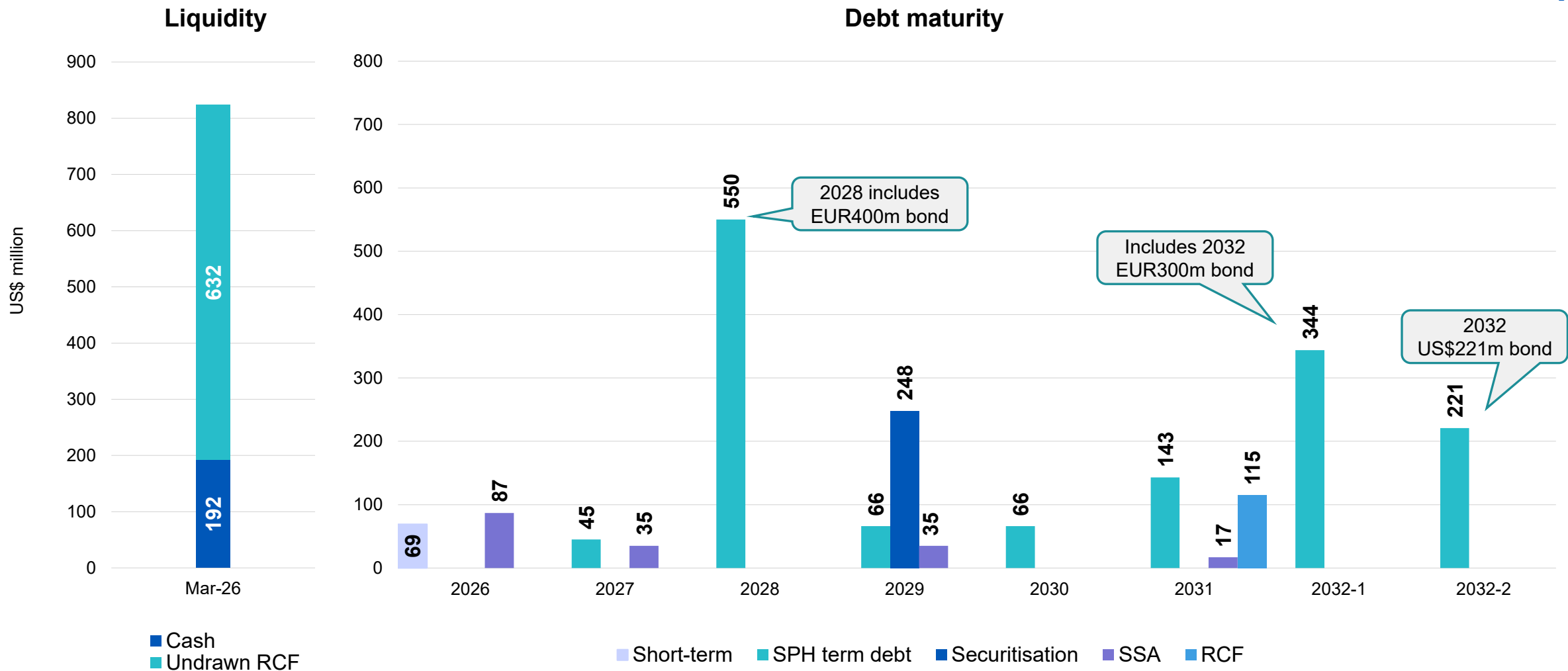
* Adjusted EBITDA = EBITDA excluding special items and Plantation fair value price adjustment.

** The covenant Net debt/LTM Adjusted EBITDA calculation has adjustments and therefore differs from that shown above.

*** Quarters impacted by IFRS 16 leases (Q2 FY26 ~US\$128m).

Debt maturity profile* Fiscal years

Liquidity remained well-managed during the quarter



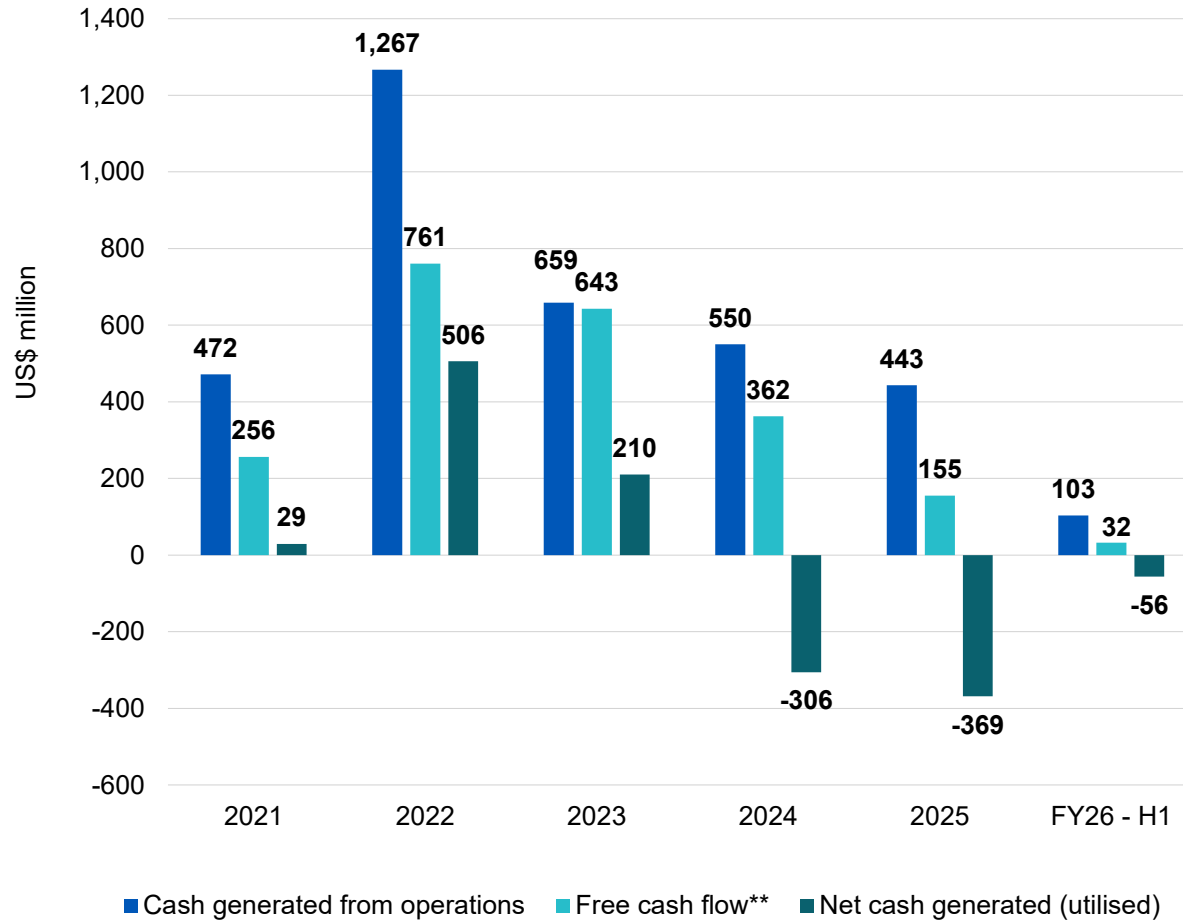
* Excludes US\$128 million in IFRS 16 leases; average time to maturity of approximately four years.

Cash flow and capex

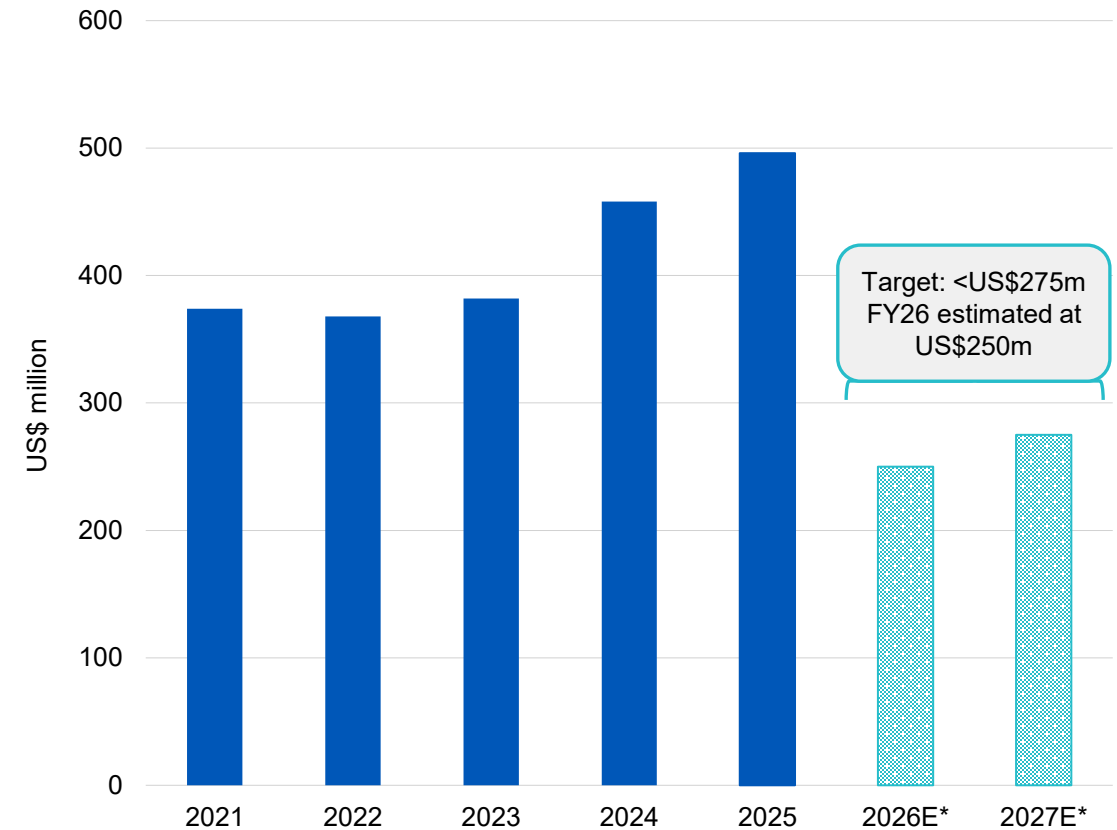
FY26 Capex further reduced to preserve cash



Cash flow



Capital expenditure



* To support our commitment to reducing debt, we have adjusted our capital expenditure downward to below US\$300 million per annum for the next two years, with no expansionary capex anticipated during this period. The forecast for capital expenditure for FY2026 has been reduced by a further US\$10 million to approximately US\$250 million and is limited to essential maintenance and mandatory regulatory activities. This disciplined approach to capital allocation reflects the Group's continued focus on proactively managing the balance sheet, preserving liquidity and maintaining financial flexibility.

** Free cash flow = Cash generated from operations less working capital, less maintenance and regulatory/environmental capex.

FY26 financial health summary

Proactively engaging with our banks to maintain financial flexibility



Financial flexibility

- Q2 FY26 Net debt/EBITDA leverage covenant ratio 6.1x
 - Proactively negotiated a suspension of the leverage covenant testing until March 2027
 - Unanimously supported by our banking group
- Liquidity was well-managed
 - Cash on hand of US\$192 million
 - RCF US\$632 million
- Ongoing engagement with our banks to maintain financial flexibility during this period of market weakness

Short-term debt

- In January 2026, the international RCF was renewed for a new five-year term, at a slightly increased level of EUR550 million
- A new EUR200 million five-year term loan was taken up to repay short-term debt, and funding of this new facility took place in early February 2026
- Liquidity improved with the increased international RCF and the new term loan

'Back to Basics' focus

- Through our 'Back to Basics' focus, we are targeting various initiatives to strengthen our balance sheet, including:
 - Y-o-y capex reduction of >US\$200 million to preserve cash
 - Strategic focus on reducing operational expenditures across all business units; H1 FY26 savings achieved ~US\$71 million to offset lower selling prices and significant weakening of the US\$ against the ZAR and EUR

Thrive strategy

Our Thrive strategy remains relevant, but current conditions call for a clear 'Back to Basics' focus

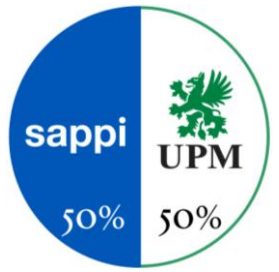


* Earnings before interest, tax, depreciation and amortisation.

** EBITDA excluding special items.

Proposed joint venture (JV) with UPM

Timeline



04 December 2025 – Announcement of a non-binding letter of intent with UPM regarding the potential formation of a 50/50 JV for graphic paper in Europe



Securing bank financing for the JV and signing of definitive agreements during the first half of 2026



Approval of the circular by the JSE and the approval of the transaction by Sappi shareholders in a general meeting



The applicable notification, negotiation, consultation and approvals in all impacted countries



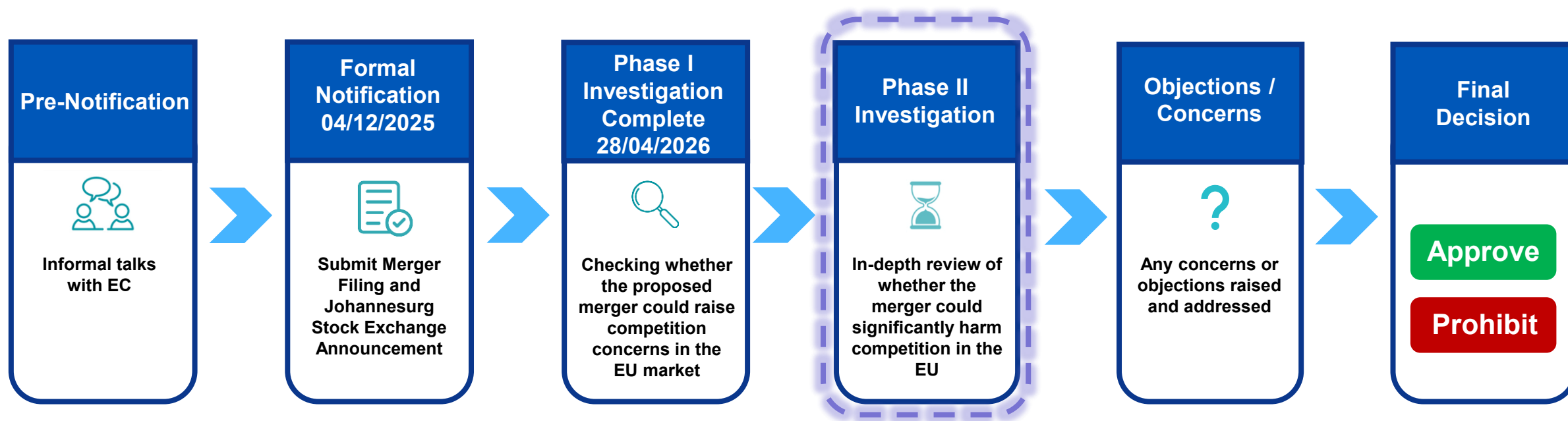
The approval of the transaction by various competition and regulatory authorities



Target completion of the proposed transaction by the end of 2026, subject to the fulfilment or waiver of various conditions precedent

European Commission | Merger Control Process Flow

- The European merger control process officially entered phase II on 28 April, which is part of the normal regulatory process where certain matters require further detailed assessment following the initial Phase I review
- We remain confident in the rationale of the proposed joint venture



The timeline may be extended by the European Commission during any of the phases

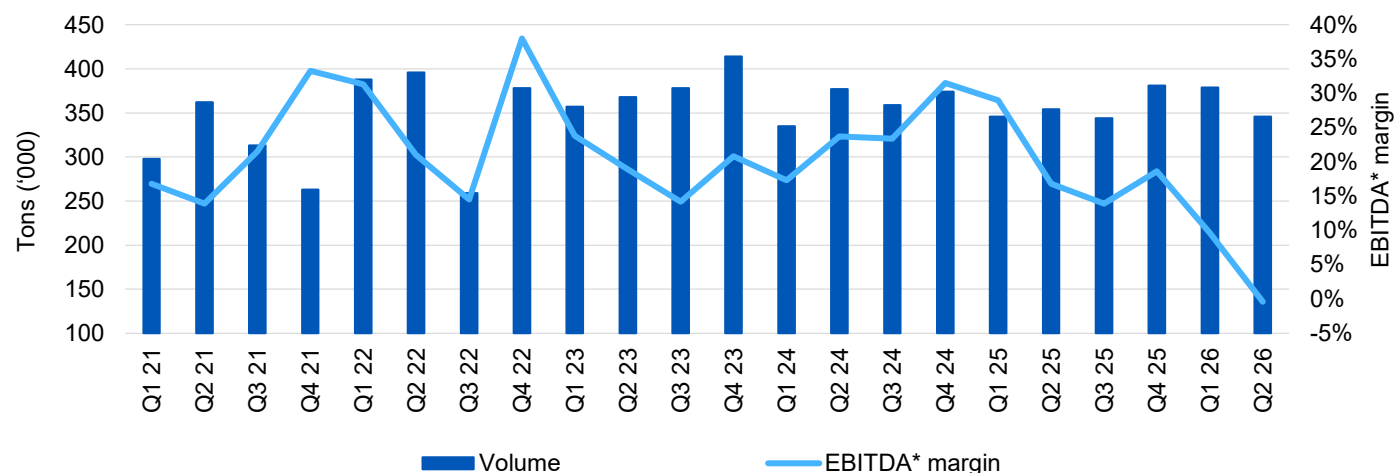
Segmental overview



Sales tons
-2% y-o-y

Selling price per ton
-12% y-o-y

EBITDA* margin
-0.4%



- Demand for DWP remained robust
- Net US Dollar selling price -12% y-o-y
- Stronger ZAR/US\$ exchange rate and materially lower prices reduced profitability
- Scheduled maintenance shut at the Saiccor Mill further reduced earnings by ~US\$10 million
- Hardwood DWP market pricing increased by US\$60/ton to close the quarter at US\$845/ton

* Adjusted EBITDA margin. Refer to the supplementary information in this presentation for a reconciliation of Adjusted EBITDA to reported operating profit and page 29 in our Q2 FY26 financial results booklet (available on www.sappi.com) for a definition of Adjusted EBITDA.



Packaging and speciality papers

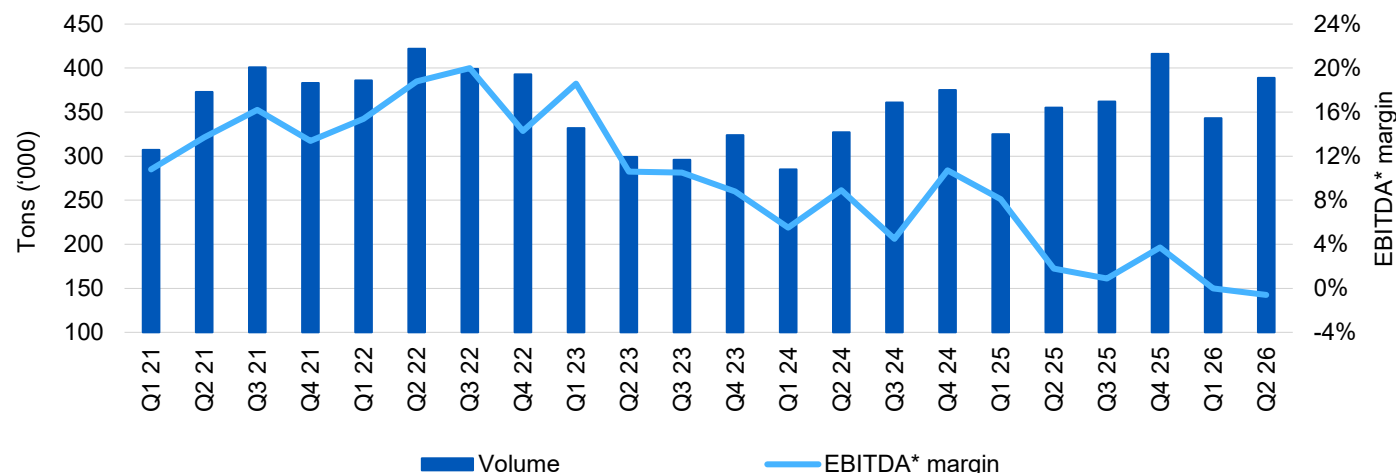
Summary Q2 FY26



Sales tons
+10% y-o-y

Selling price per ton
+2% y-o-y

EBITDA* margin
-0.6%



- In South Africa, containerboard demand remained healthy but selling prices constrained by weak global dynamics and competitive imports
- In Europe, despite excess capacity sales volumes +12% y-o-y
- In North America, market prices for paperboard declined significantly y-o-y
- Steady progress was made in ramping up Somerset Mill PM2 volumes

* Adjusted EBITDA margin. Refer to the supplementary information in this presentation for a reconciliation of Adjusted EBITDA to reported operating profit and page 29 in our Q2 FY26 financial results booklet (available on www.sappi.com) for a definition of Adjusted EBITDA.



Graphic papers

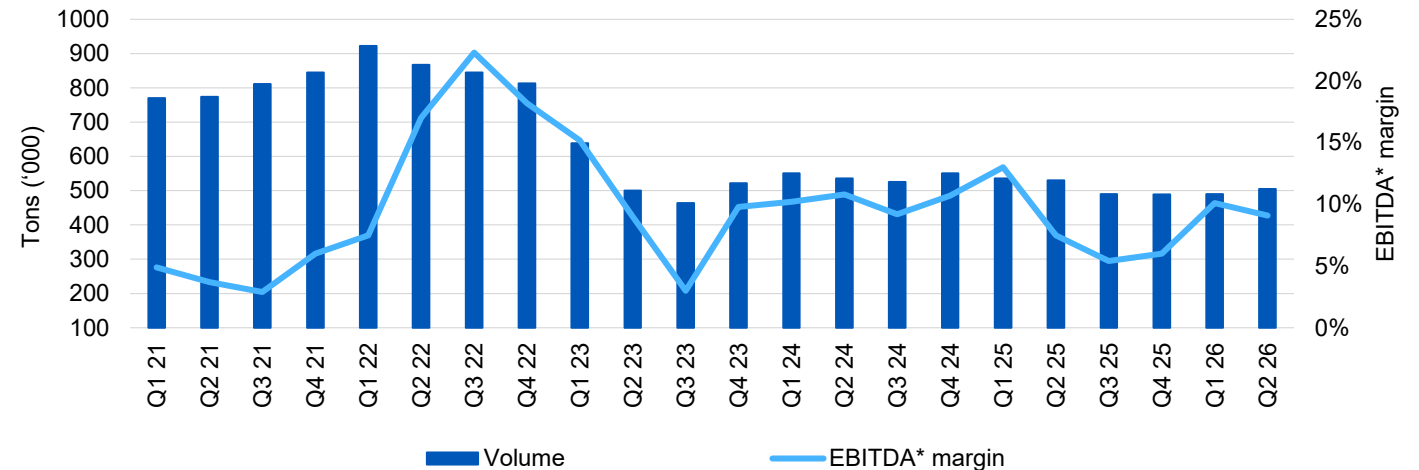
Summary Q2 FY26



Sales tons
-5% y-o-y

Selling price per ton
flat y-o-y

EBITDA* margin
9.1%



- Lower volumes primarily attributable to the planned capacity reduction in North America following the Somerset Mill PM2 conversion
- Profitability improved y-o-y, supported by fixed cost savings in Europe and resilient pricing in North America
- Stable earnings due to our disciplined strategic approach in aligning our capacity to market demand

* Adjusted EBITDA margin. Refer to the supplementary information in this presentation for a reconciliation of Adjusted EBITDA to reported operating profit and page 29 in our Q2 FY26 financial results booklet (available on www.sappi.com) for a definition of Adjusted EBITDA.

Regional segments

Summary Q2 FY26



Sappi Europe



Sales tons
+2% y-o-y

Selling price per ton (EUR)
-7% y-o-y

Variable cost per ton (EUR)
-7% y-o-y

EBITDA* margin
3.5%

Sappi North America



Sales tons
-3% y-o-y

Selling price per ton (US\$)
-2% y-o-y

Variable cost per ton (US\$)
+4% y-o-y

EBITDA* margin
1.7%

Sappi Southern Africa



Sales tons**
+1% y-o-y

Selling price per ton (ZAR)
-17% y-o-y

Variable cost per ton (ZAR)
-5% y-o-y

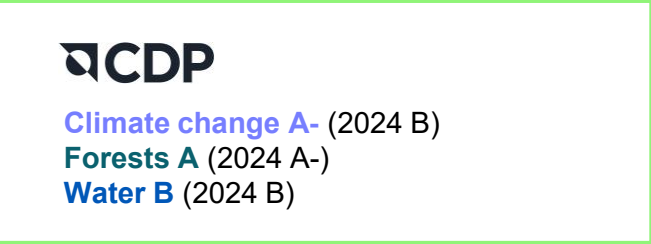
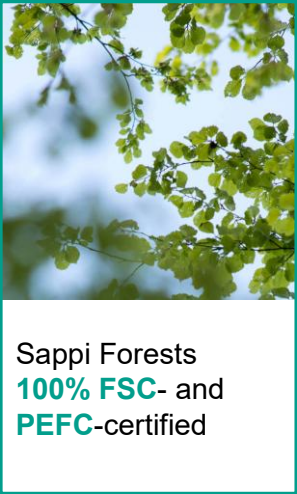
EBITDA* margin
6.0%

* Adjusted EBITDA margin. Refer to the supplementary information in this presentation for a reconciliation of Adjusted EBITDA to reported operating profit and page 29 in our Q2 FY26 financial results booklet (available on www.sappi.com) for a definition of Adjusted EBITDA.

** Sales tons and price per ton excludes forestry operations.

ESG - Continuously rethinking what we do and how we do it

Our commitment to sustainable growth



www.sappi.com/investors

www.sappi.com/sustainable-purpose

Outlook



Demand

- Demand for DWP is expected to remain strong
- In North America, sales volumes are expected to grow as we continue to expand our paperboard customer base
- We remain focused on optimising capacity utilisation and product allocation across our graphic papers asset base

Pricing

- Hardwood DWP prices have increased further in recent weeks, rising to approximately US\$880 per ton
 - The full benefit of these higher prices is expected to be realised progressively over the next two quarters
- The packaging and speciality papers segment is expected to continue facing headwinds from ongoing pressure on selling prices across our key markets
- In Europe and North America, we recently announced price increases on graphic paper grades to help offset rising input costs

Costs

- The Middle East conflict has further increased uncertainty in global markets and contributed to higher global oil prices; upward pressure on fuel related delivery and logistics costs
- Ongoing conflict related disruptions to global supply chains increases the risk of supply constraints; likely to result in cost inflation across certain raw material categories, particularly chemicals
- A maintenance shut is scheduled for Ngodwana Mill in Q3 FY26; earnings reduction ~US\$23 million

Outlook continued



Strategic focus

- We remain focused on executing the 'Back to Basics' phase of our Thrive strategy, to reduce debt and strengthen the balance sheet
- We are targeting operational efficiency improvements to maintain agility during this period of market weakness
- We continue to work towards the completion of the proposed European graphic paper joint venture with UPM

Capital allocation

- Capital expenditure for FY2026 has been reduced by a further US\$10 million to approximately US\$250 million and is limited to essential maintenance and mandatory regulatory activities

Guidance for Q3 FY26

- We are adopting a cautious outlook due to:
 - Continued market uncertainty arising from ongoing trade tensions
 - Escalating geopolitical conflicts
 - And their broader indirect effects on global macroeconomic conditions, input costs and currency movements
- On this basis, Adjusted EBITDA* for Q3 FY26 is likely to be below that of Q2 FY26

* Adjusted EBITDA = EBITDA excluding special items and plantation fair value price adjustment.

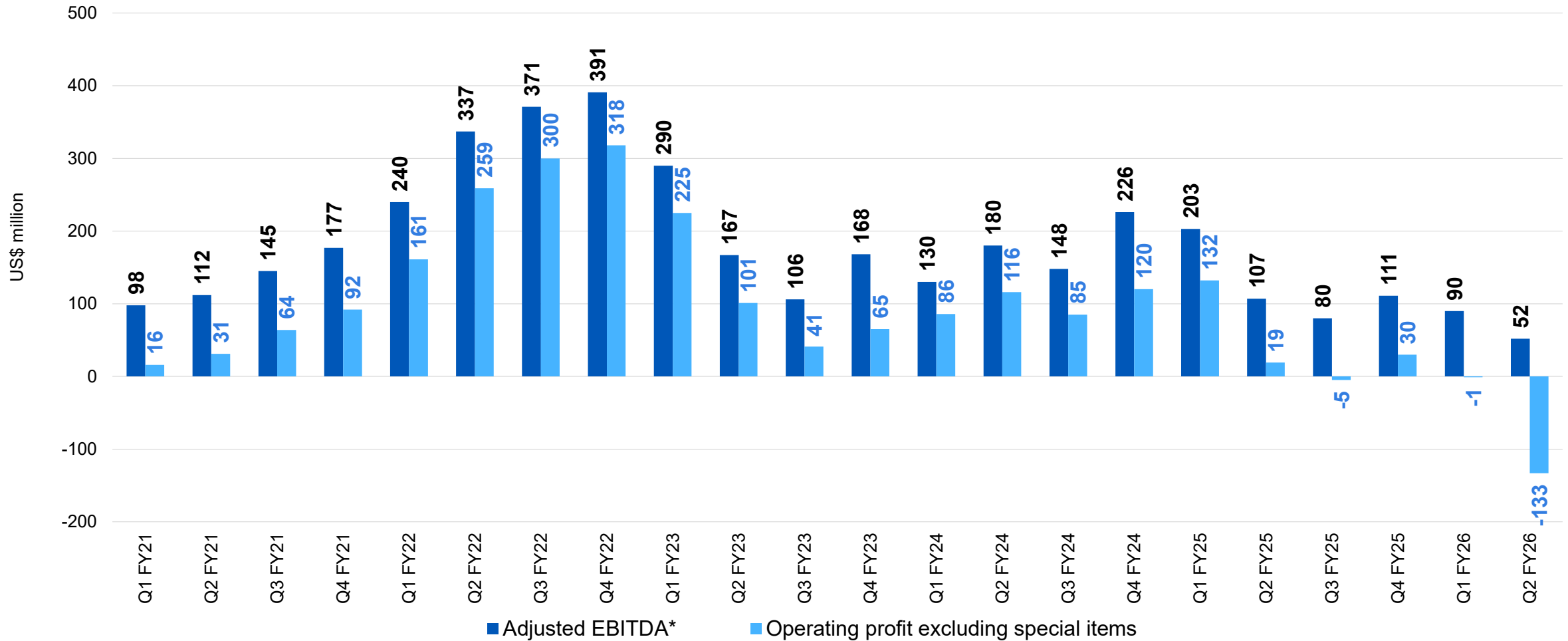
Thank you





Supplementary information

Adjusted EBITDA and operating profit*



* Operating profit excluding special items. Refer to the supplementary information in this presentation for a reconciliation of Adjusted EBITDA to reported operating profit and pages 29 & 30 in our Q2 FY26 financial results booklet (available on www.sappi.com) for a definition of Adjusted EBITDA and special items.

Plantation fair value price adjustment gain/(loss)

Segment split



US\$ million	Q1 FY25	Q2 FY25	Q3 FY25	Q4 FY25	Q1 FY26	Q2 FY26
Pulp	-	(17)	(16)	-	(9)	(91)
Packaging and speciality papers	(1)	1	6	4	-	(10)
Graphic papers	-	(1)	1	1	-	-
Group	(1)	(17)	(9)	5	(9)	(101)

Planned shut schedule*

FY25 and FY26



Unit	Q1 FY25	Q2 FY25	Q3 FY25	Q4 FY25	Q1 FY26	Q2 FY26	Q3 FY26	Q4 FY26
Gratkorn Mill			X					
Cloquet Mill			X					
Somerset Mill		X			X			
Ngodwana Mill		X					X	
Saiccor Mill		X	X			X		X

- Q2 FY25 shut cost impact was US\$78 million
 - US\$58 million for Ngodwana and Saiccor Mills, and US\$20 million for Somerset Mill, which was project related
- Q3 FY25 shut cost impact for Cloquet, Saiccor and Gratkorn Mills was US\$30 million, and US\$22 million for Somerset Mill, which was project related
- Q1 FY26 shut cost impact for Somerset Mill was US\$17 million
- Q2 FY26 shut cost impact for Saiccor Mill was US\$10 million
- Q3 FY26 estimated shut cost impact for Ngodwana Mill is expected to be approximately US\$23 million

* Only major shuts with an EBITDA impact of more than US\$5 million.

Packaging and speciality papers Production facilities



Alfeld Mill (Germany)
Flexible packaging paper, paperboard, containerboard, release liner, label paper, functional paper



Gratkorn Mill (Austria)
Label paper



Stanger Mill (South Africa)
Tissue paper



Carmignano Mill (Italy)
Dye sublimation paper, flexible packaging paper, inkjet paper, label paper



Maastricht Mill (Netherlands)
Paperboard



Somerset Mill (United States)
Paperboard, label paper



Cloquet Mill (United States)
Label paper



Ngodwana Mill (South Africa)
Kraft linerboard, kraft paper



Tugela Mill (South Africa)
Corrugating medium



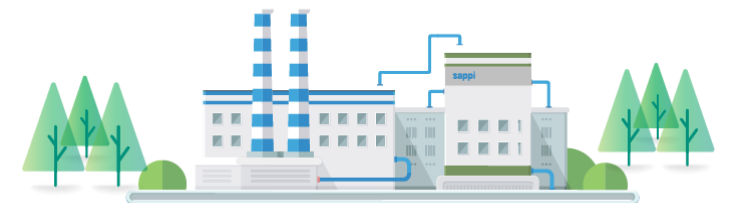
Condino Mill (Italy)
Dye sublimation paper, flexible packaging paper, inkjet paper, silicone-base paper



Ehingen Mill (Germany)
Containerboard



Westbrook Mill (United States)
Converting for speciality casting & release paper



Product portfolio



Pulp



- Dissolving wood pulp (DWP)
- High-yield pulp (HYP)



Packaging papers



- Flexible packaging
- Paperboard
- Containerboard



Speciality papers



- Label paper and release liner
- Casting & release paper
- Dye sublimation paper
- Tissue paper



Graphic papers



- Coated woodfree paper
- Coated mechanical paper
- Uncoated woodfree paper
- Newsprint



Biomaterials



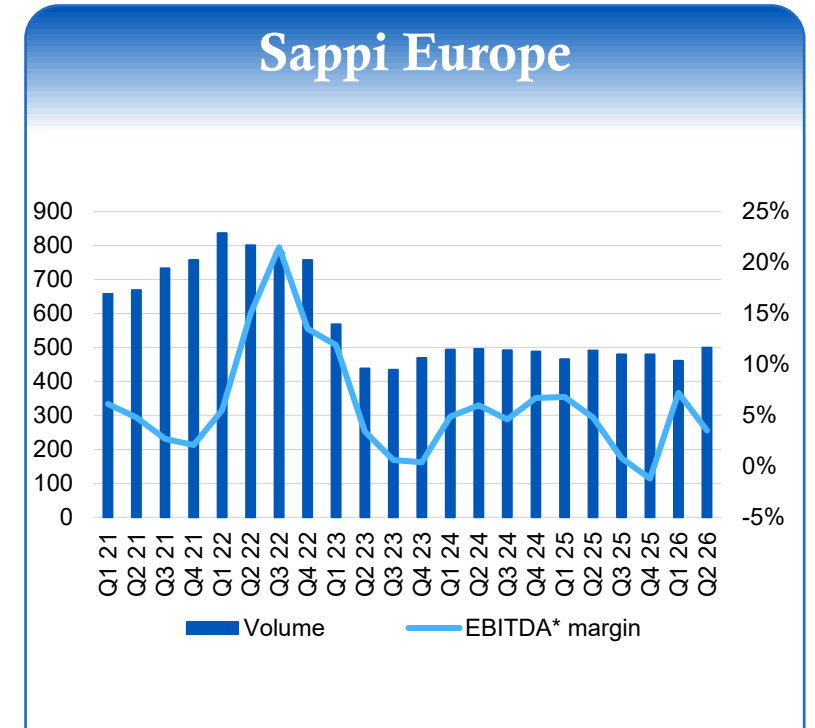
- Fibrillated cellulose
- Lignosulphonates
- Biochemicals
- Bioenergy

Sappi Europe

In local currency (EUR)



	Q2 FY26	Q1 FY26	Q2 FY25
Tons sold ('000)	499	461	491
- Packaging and speciality papers	132	110	118
- Graphic papers	367	351	373
Revenue	492	457	523
Price/Ton	986	991	1,065
Cost/Ton*	996	970	1,057
Operating profit excluding special items**	(5)	10	4
Adjusted EBITDA**	17	33	25



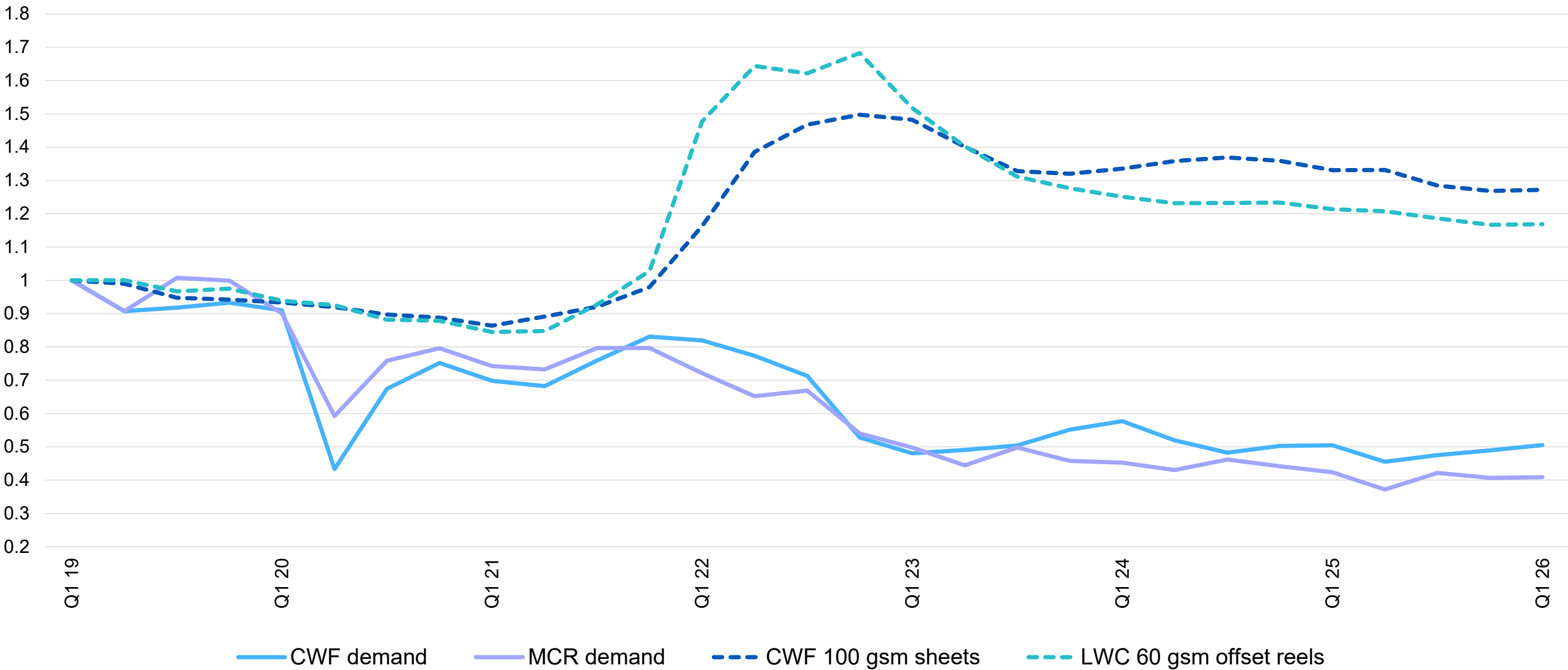
Note: The above table is in EUR million and EUR/ton,

* Sales less operating profit excluding special items divided by tons sold.

** Refer to the supplementary information in this presentation for a reconciliation of Adjusted EBITDA to reported operating profit and pages 29 & 30 in our Q2 FY26 financial results booklet (available on www.sappi.com) for a definition of Adjusted EBITDA and special items.

Coated paper Deliveries and prices

Western Europe*



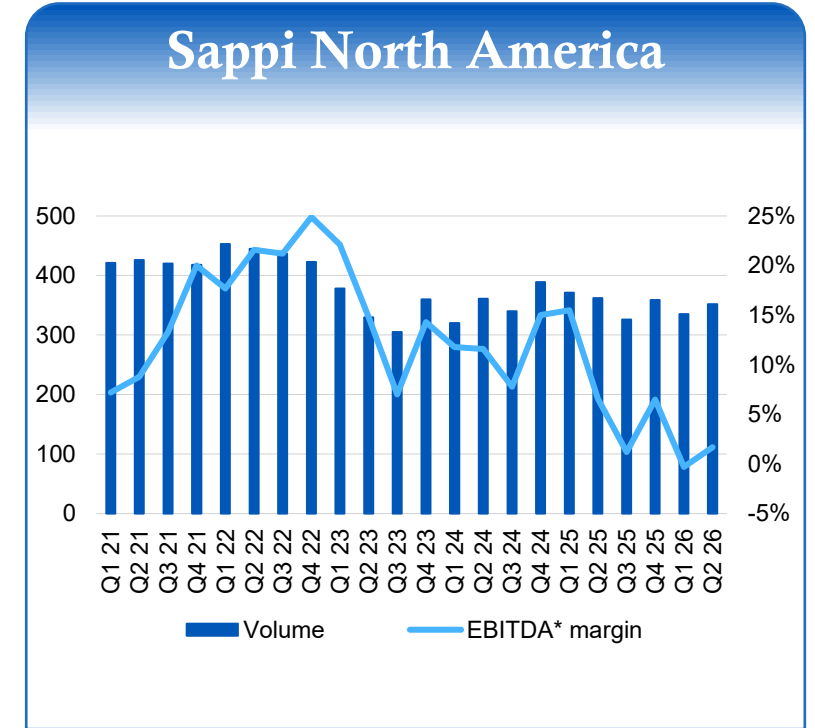
* Western Europe shipments, including export.
Source: Cepifine, Cepiprint and RISI indexed to calendar Q1 19.

Sappi North America

In local currency (US\$)



	Q2 FY26	Q1 FY26	Q2 FY25
Tons sold ('000)	352	335	362
- Pulp*	96	100	105
- Packaging and speciality papers	150	132	127
- Graphic papers	106	103	130
Revenue	420	395	440
Price/Ton	1,193	1,179	1,215
Cost/Ton**	1,261	1,269	1,202
Operating profit excluding special items***	(24)	(30)	5
Adjusted EBITDA***	7	(1)	29



Note: The above table is in US\$ million and US\$/ton.

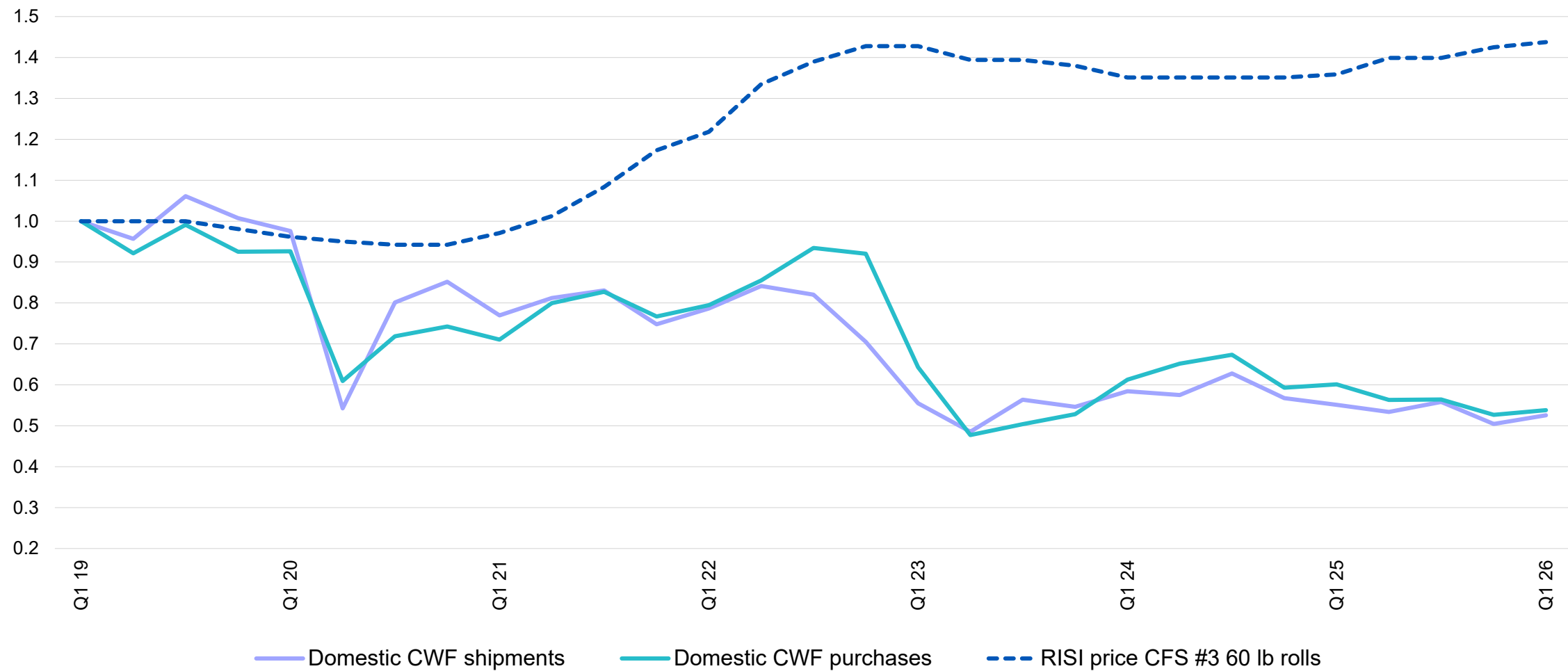
* Included in pulp volumes are BCTMP and kraft market pulp volumes of Q2 FY26 – 39 Kt, Q1 FY26 – 31 Kt and Q2 FY25 – 41 Kt.

** Sales less operating profit excluding special items divided by tons sold.

*** Refer to the supplementary information in this presentation for a reconciliation of Adjusted EBITDA to reported operating profit and pages 29 & 30 in our Q2 FY26 financial results booklet (available on www.sappi.com) for a definition of Adjusted EBITDA and special items.

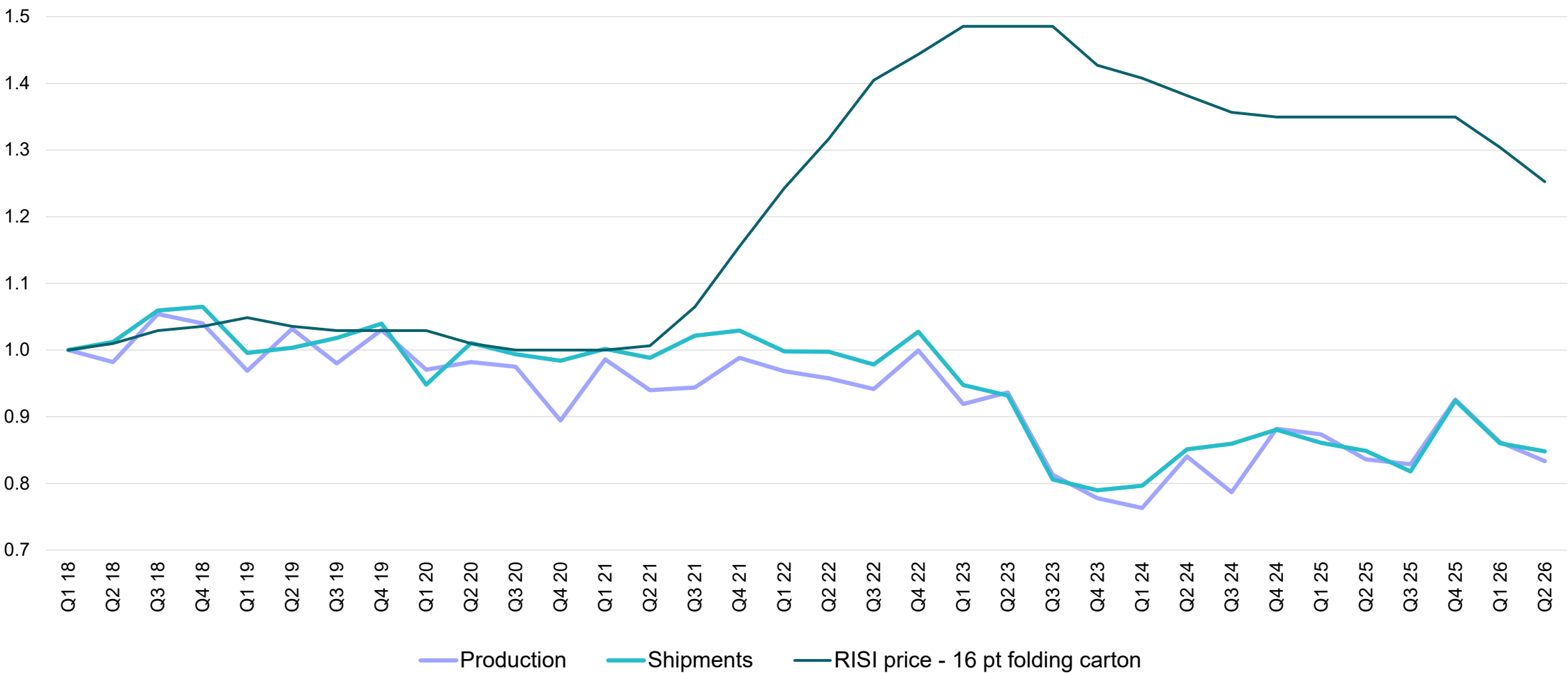
Coated paper Deliveries and prices

United States*



* US industry purchases are defined as industry shipments plus imports, less exports.
Source: AF&PA and RISI indexed to Q1 19.

SBS Production, shipments and prices United States*



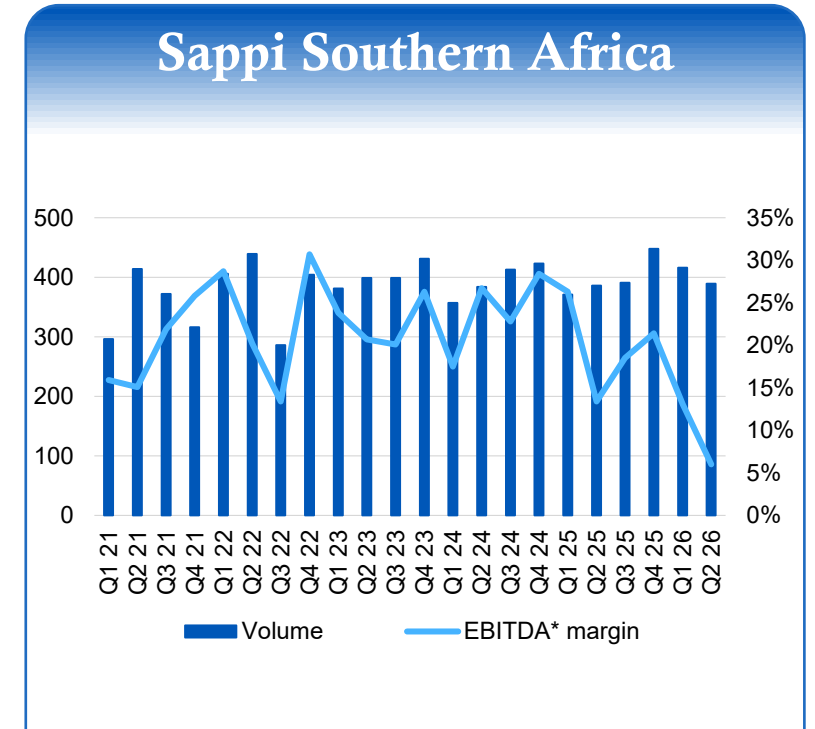
Source: AF&PA and RISI indexed to Q1 18.

Sappi Southern Africa

In local currency (ZAR)



	Q2 FY26	Q1 FY26	Q2 FY25
Tons sold* ('000)	389	416	386
- Pulp	250	279	249
- Packaging and speciality papers	107	101	110
- Graphic papers	32	36	27
Revenue*	5,227	5,873	6,283
Price/Ton*	13,437	14,118	16,277
Cost/Ton**	18,054	13,625	15,894
Operating profit excluding special items***	(1,796)	205	148
Adjusted EBITDA***	334	805	883



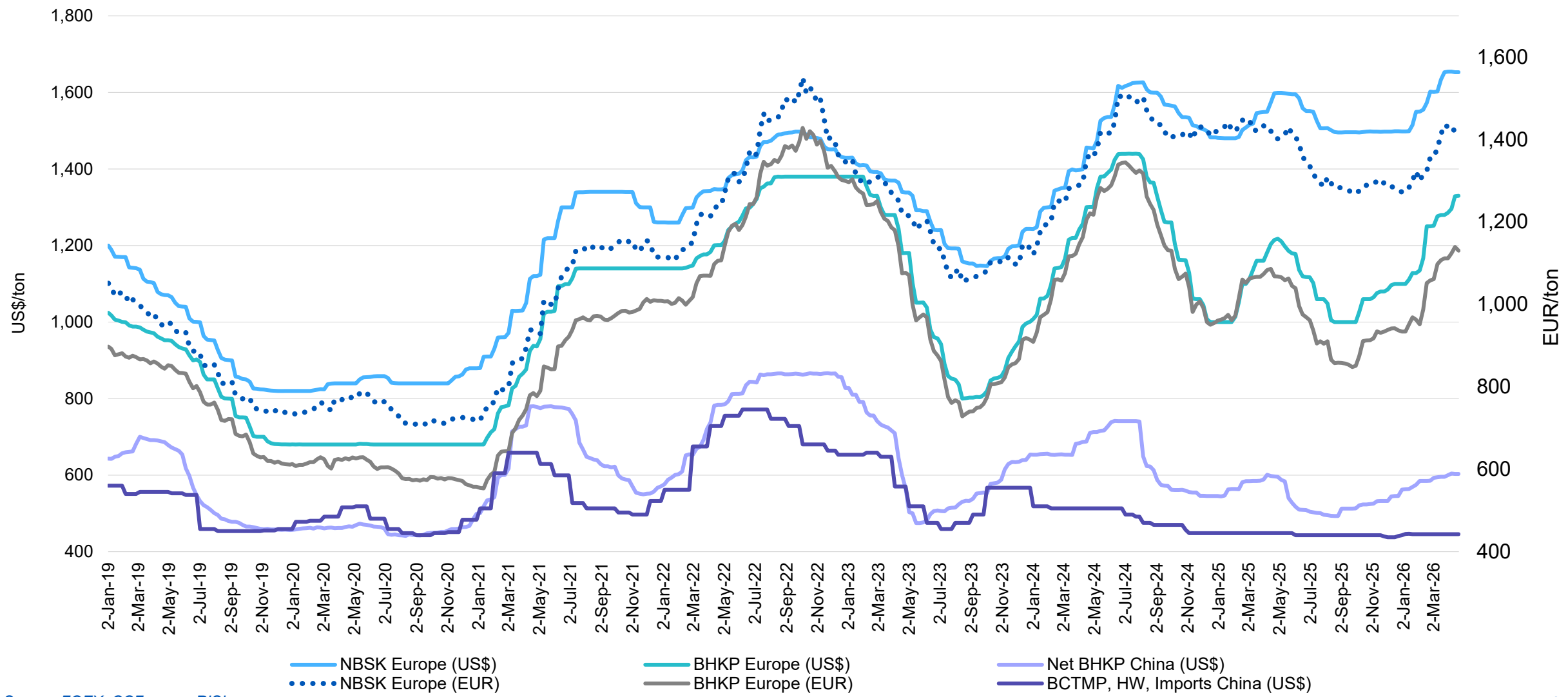
Note: The above table is in ZAR million and ZAR/ton.

* Tons sold, sales and price per ton exclude forestry operations.

** Sales less operating profit excluding special items divided by tons sold.

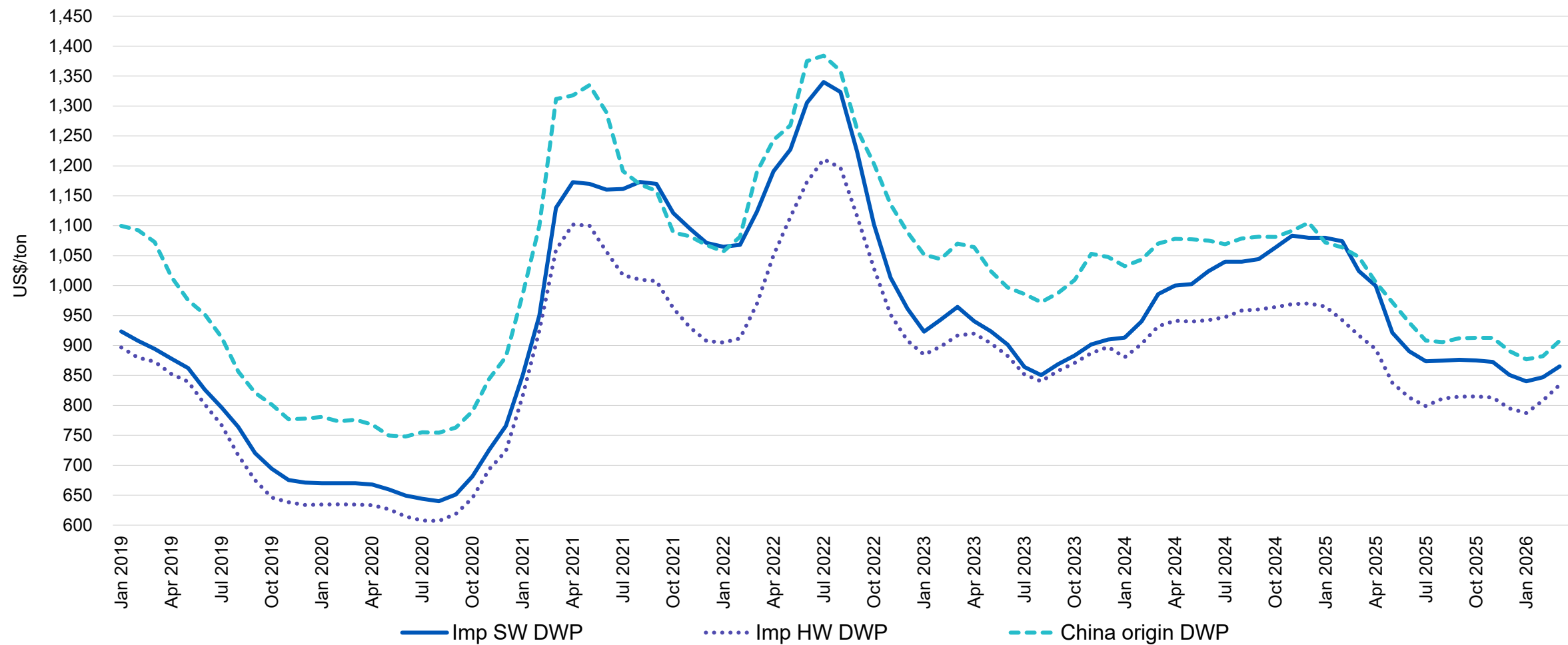
*** Refer to the supplementary information in this presentation for a reconciliation of Adjusted EBITDA to reported operating profit and pages 29 & 30 in our Q2 FY26 financial results booklet (available on www.sappi.com) for a definition of Adjusted EBITDA and special items.

Paper pulp Prices



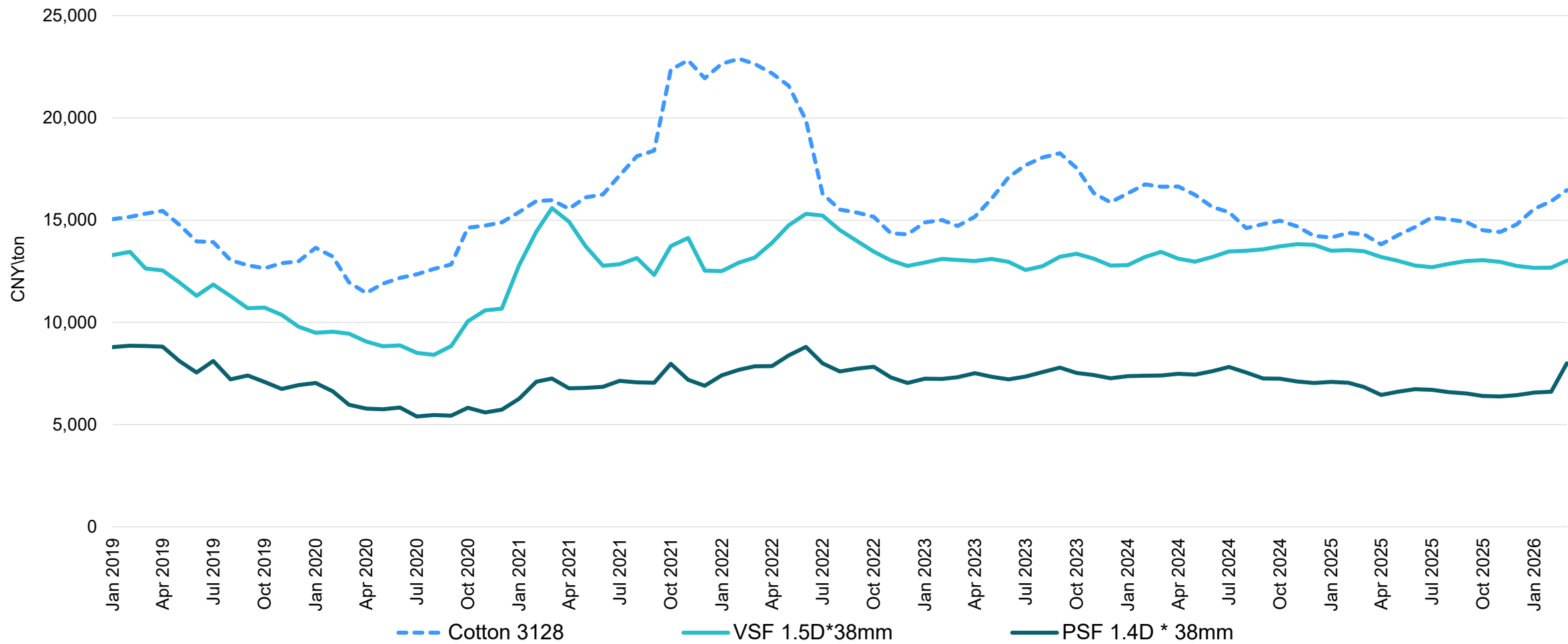
Source: FOEX, CCF group, RISI.

Dissolving wood pulp Prices



Source: CCF Group.

Textile fibre Prices



Cash flow



US\$m	Q2 FY26	Q1 FY26	Q2 FY25
Cash generated from operations	40	63	78
Movement in working capital	(7)	10	4
Closure and restructuring costs paid	(10)	(8)	(2)
Finance costs paid	(35)	(14)	(2)
Finance income received	2	3	4
Taxation (paid) refund	1	(1)	(21)
Dividend paid	-	-	(85)
Cash generated from operating activities	(9)	53	(24)
Cash utilised in investing activities	(44)	(56)	(183)
Capital expenditure	(44)	(56)	(182)
Insurance proceeds received	-	-	-
Proceeds on disposal of assets	-	-	-
Proceeds on held-for-sale assets	-	-	-
Movements to non-current and intangible assets	-	-	(1)
Net cash generated (utilised)	(53)	(3)	(207)

Adjusted EBITDA and operating profit

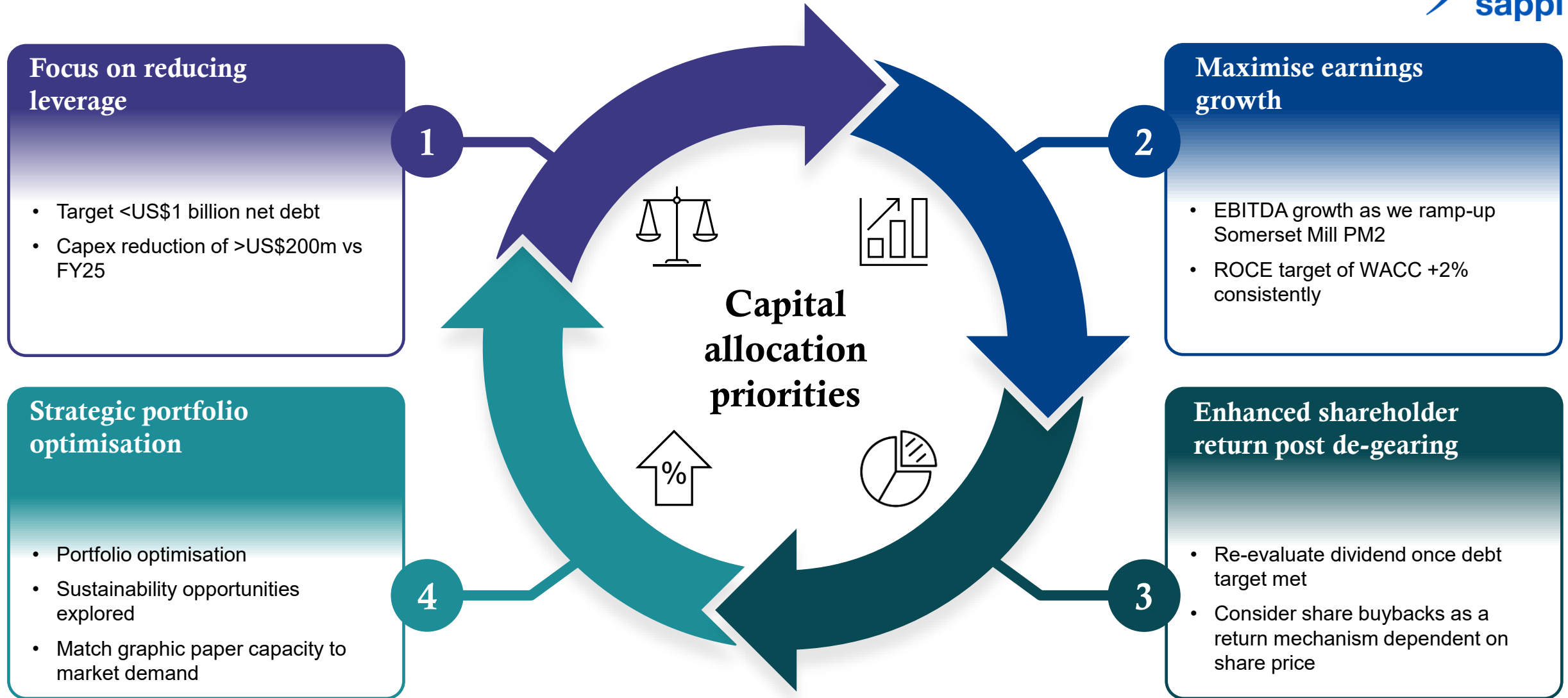
Earnings reconciliation to reported operating profit



US\$m	Q2 FY26	Q1 FY26	Q2 FY25
Adjusted EBITDA*	52	90	107
Plantation fair value price adjustment	(101)	(9)	(17)
EBITDA excluding special items	(49)	81	90
Depreciation and amortisation	(84)	(82)	(71)
Operating profit excluding special items*	(133)	(1)	19
Special items* – gains (losses)	(289)	(17)	(17)
Net restructuring release (charge)	(2)	(1)	1
Profit (loss) on disposal and written off assets	(2)	(1)	(1)
Goodwill impairment	(48)	-	-
Asset (impairments) impairment reversal	(219)	-	-
Equity accounted investees impairment	(9)	-	-
Written off other assets and expenses	-	(6)	-
Fire, flood, storm and other events	(9)	(9)	(17)
Operating profit	(422)	(18)	2

* Refer to pages 29 & 30 in our Q2 FY26 results booklet (available on www.sappi.com) for a definition of Adjusted EBITDA and special items.

Four key messages to shareholders



Who we are

Sustainability is at the core of our business and work culture.

Every solution we create supports our goal to make everyday products more sustainable.

We know that the long-term sustainability of our business will only be ensured by delivering sustained value for our stakeholders.

We will be a sustainable business with an exciting future in woodfibre that provides relevant solutions, delivers enhanced value and is a trusted partner to all our stakeholders.

See our 2030 sustainability commitments and targets:

<https://www.sappi.com/en-za/sustainable-purpose/our-commitment-and-targets>



Thank you

